

UNITED STATES DISTRICT COURT  
WESTERN DISTRICT OF WASHINGTON  
AT SEATTLE

ZUNUM AERO, INC.,

Plaintiff,

v.

THE BOEING COMPANY, et al.,

Defendants.

CASE NO. C21-0896JLR

ORDER

**I. INTRODUCTION**

On April 22, 2024, the court issued an order granting in part, denying in part, and reserving ruling in part on Defendants / Counterclaimants The Boeing Company and Boeing HorizonX Ventures, LLC's (together, "Boeing") motion for summary judgment. (4/22/24 Order (Dkt. # 560); *see* Mot. (Dkt. ## 336 (sealed), 357 (redacted)); Resp. (Dkt. ## 480 (redacted), 481 (sealed)); Reply (Dkt. ## 484 (sealed), 485 (redacted)).) The court requested additional briefing on Plaintiff / Counter-Defendant Zunum Aero, Inc.'s ("Zunum") declaratory judgment claim (4/17/24 Order (Dkt. # 552); *see* Def. Supp. Br.

(Dkt. # 555); Pl. Supp. Br. (Dkt. # 556)), and therefore reserved ruling on Boeing's motion for summary judgment as to that claim and Boeing's counterclaims for breach of contract, which concern the same subject matter. (4/22/24 Order at 21, 26.) The court has considered the motion and related briefing, the parties' supplemental briefs, the relevant portions of the record, and the governing law. Being fully advised,<sup>1</sup> the court GRANTS the remainder of Boeing's motion for summary judgment.

## II. BACKGROUND

The claims at issue concern the relationship between two note purchase agreements ("NPAs") and two investment rights letters ("IRLs"). On March 17, 2017, Boeing loaned Zunum \$5,000,000 dollars (the "2017 NPA"). (2017 NPA (Dkt. ## 463-14 (cover page), 465-13 (sealed)).) Boeing loaned Zunum an additional \$4,000,000 on May 1, 2018 (the "2018 NPA"). (2018 NPA (Dkt. ## 463-16 (cover page), 465-15 (sealed))). Each NPA was executed alongside an investment rights letter (the "2017 IRL" and "2018 IRL").<sup>2</sup> The 2017 IRL and 2018 IRL were executed on March 17, 2017 and May 1, 2018, respectively, and they required Boeing "to keep confidential and not disclose, divulge, or use for any purpose (other than to manage its investment in [Zunum] . . .) any confidential information obtained from [Zunum]." (2017 IRL at 26; 2018 IRL at 31.)

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<sup>1</sup> Both parties request oral argument. (Pl. Supp. Br. at 1; Def. Supp. Br. at 1.) The court concludes, however, that oral argument would not be helpful to its disposition of the remainder of Boeing's motion. *See* Local Rules W.D. Wash. LCR 7(b)(4).

<sup>2</sup> The IRLs are accessible via the same docket numbers as their corresponding NPAs. The court references the CM/ECF headers when citing these documents.



1 quoting *McDonald's Corp. v. Easterbrook*, No. 2020-0658-JRS, 2021 WL 351967, at \*4  
2 (Del. Ch. Feb. 2, 2021)).) The court agrees with Boeing.

3 Integration presents a question of contract construction, which “is a matter of law  
4 for the Court.” See *Segovia v. Equities First Holdings, LLC*, No. 06C-09-149-JRS, 2008  
5 WL 2251218, at \*8 (Del. Ch. May 30, 2008); see also *Huyler's v. Ritz-Carlton Rest. &*  
6 *Hotel Co. of Atl. City*, 1 F.2d 491, 492 (D. Del. 1924) (describing integration as “a rule of  
7 construction”). Although “several instruments relating to the same subject and executed  
8 at the same time should be construed together in order to ascertain the intention of the  
9 parties, it does not necessarily follow that those instruments constitute one contract or  
10 that one contract was accordingly merged in or unified with another so that every  
11 provision in one becomes a part of every other.” *RWI Acquisition LLC v. Todd*, No.  
12 6902-VCP, 2012 WL 1955279, at \*8 n.51 (Del. Ch. May 30, 2012) (quoting 11 *Williston*  
13 *on Contracts* § 30:26 (4th ed. 2011)). Indeed, “considering several instruments as one is  
14 not the natural construction, and is resorted to only to effectuate the intention” of the  
15 parties. *Huyler's*, 1 F.2d at 492; see also *Thomas v. Del Biaggio*, 527 B.R. 33, 42 (N.D.  
16 Cal. 2014) (interpreting Delaware law) (“[T]he intention of the parties determines  
17 whether two agreements will be construed as one integrated agreement.”).

18 Under Delaware law, two agreements are considered separate instruments absent  
19 “an explicit manifestation of intent” to the contrary. *Town of Cheswold v. Cent. Del. Bus.*  
20 *Park*, 188 A.3d 810, 819 (Del. 2018) (quoting *Wolfson v. Supermarkets Gen. Holdings*  
21 *JCorp.*, No. Civ.A. 17047, 2001 WL 85679, at \*5 (Del. Ch. Jan. 23, 2001)). A “mere  
22 reference in one agreement to another agreement, without more, does not incorporate the

1 latter agreement into the former by reference.” *Id.* (quoting *Wolfson*, 2001 WL 85679, at  
2 \*5). More specifically, the “conditions” of one instrument do not become “part of”  
3 another “except to the extent that the same is specifically set forth or identified by  
4 reference.” *State ex rel. Hirst v. Black*, 83 A.2d 678, 681 (Del. Super. Ct. 1951) (citation  
5 omitted).

6 Here, Boeing is correct that Zunum has not identified any express language clearly  
7 incorporating the confidentiality provisions of the IRLs into the NPAs. (*See* Def. Supp.  
8 Br. at 5. *See generally* Pl. Supp. Br.; Resp.; 2017 NPA; 2017 IRL; 2018 NPA; 2018  
9 IRL.) Indeed, Zunum does not identify any language in the NPAs referencing the IRLs.  
10 (*See generally* Pl. Supp. Br. *See* Resp. at 55-56.) The NPAs do not condition repayment  
11 upon Boeing’s compliance with the IRLs. (*See generally* 2017 NPA; 2017 IRL; 2018  
12 NPA; 2018 IRL.) *Accord CBS Inc. v. McCrory*, No. 86 C 4919, 1987 WL 17136, at \*4  
13 (N.D. Ill. Sept. 15, 1987) (finding “no genuine issues of material fact” where a  
14 promissory note “contain[ed] only an unconditional promise to pay”). Instead, they  
15 provide that Zunum shall pay Boeing back the principal sum of each loan plus interest,  
16 period. (*See* 2017 NPA at 22; 2018 NPA at 24.)

17 The “only Delaware case on point” Zunum cites (Pl. Supp. Br. at 6), *Walgreen*,  
18 *Co. v. Theranos, Inc.*, No. 16-1040-RGA-MPT, 2017 WL 3189006 (D. Del. July 27,  
19 2017), does not warrant a different outcome. The question in that case was whether the  
20 plaintiff had standing to seek repayment of a promissory note that was purchased by its  
21 wholly-owned subsidiary, and the court concluded that it did because the “certificate  
22 evidencing the right to purchase the note . . . explicitly refer[red] to Paragraph 21 of”

1 another agreement, which “allow[ed the plaintiff] to exercise its right to purchase the  
2 note.” 2017 WL 31896006, at \*7. Zunum has not identified any portion of the NPAs  
3 referencing the IRLs, let alone their confidentiality provisions. (*See generally* Pl. Supp.  
4 Br.; Resp.) Moreover, it is not enough that the IRLs generally reference the NPAs. (*See*  
5 2017 IRL at 25; 2018 IRL at 30); *see also Wolfson*, 2001 WL 85679, at \*5. The  
6 Delaware Supreme Court has made it clear that more is required. *See Town of Cheswold*,  
7 188 A.3d at 819.

8 **B. Impossibility, Impracticability, and Frustration**

9 Zunum argues that, even if the IRLs and NPAs are not integrated, its obligations  
10 under the NPAs have been “extinguished by impossibility, impracticability, and/or  
11 frustration.” (Pl. Supp. Br. at 7.) Zunum cites no case law in support of this argument in  
12 either its response to Boeing’s motion for summary judgment or its supplemental brief.  
13 (*See* Resp. at 56. *See generally* Pl. Supp. Br.) Boeing argues that “[i]mpossibility  
14 originating in financial incapacity is no excuse.” (Reply at 21 (quoting *Martin v. Star*  
15 *Pub. Co.*, 126 A.2d 238, 243 (Del. 1956)).) The court agrees with Boeing.

16 “Under Delaware law, an impracticability/impossibility defense requires the  
17 showing of ‘(1) the occurrence of an event, the nonoccurrence of which was a basic  
18 assumption of the contract; (2) the continued performance is not commercially  
19 practicable; and (3) the party claiming impracticability did not expressly or impliedly  
20 agree to performance in spite of impracticability that would otherwise justify  
21 nonperformance.’” *Bobcat N. Am., LLC v. Inland Waste Holdings, LLC*, No.  
22 N17C-06-170 PRW CCLD, 2019 WL 1877400, at \*9 (Del. Super. Ct. Apr. 26, 2019)

1 (quoting *Chase Manhattan Bank v. Iridium Afr. Corp.*, 474 F. Supp. 2d 613, 620 (D. Del.  
2 2007)). The defense does not apply if the supervening events were “reasonably  
3 foreseeable, and could and should have been anticipated by the parties and provision  
4 made therefor within the four corners of the agreement.” *Id.* (quoting *Williams Nat. Gas*  
5 *Co. v. Amoco Prod. Co.*, No. 11040, 1991 WL 58387, at \*13 (Del. Ch. Apr. 16, 1991)).

6 Boeing is correct that Zunum, as a pre-revenue start-up company, obviously risked  
7 defaulting on its obligations under the NPAs. (Mot. at 43.) Zunum argues that Boeing  
8 wrongly “assumes the cause of Zunum’s inability to pay was the vicissitudes of the free  
9 market, rather than Boeing’s own conduct” (Resp. at 56), but Zunum fails to direct the  
10 court toward any cases in which the defense has been applied under those circumstances  
11 (*see generally* Resp.; Pl. Supp. Br.). Moreover, aside from mentioning Boeing’s general  
12 “conduct,” Zunum does not identify a specific event, the nonoccurrence of which was a  
13 basic assumption of the NPAs (*see* Resp. at 56), meaning it has failed to raise a genuine  
14 dispute with respect to the first element of the defense. *See Bobcat*, 2019 WL 1877400,  
15 at \*9. The court “will not make arguments for” a party. *See SEC v. Schooler*, 905 F.3d  
16 1107, 1115 (9th Cir. 2018). Zunum’s defense therefore fails as a matter of law.

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For the foregoing reasons, the court GRANTS Boeing's motion for summary judgment (Dkt. # 336) on Zunum's claim for declaratory judgment and Boeing's counterclaims for breach of contract. Zunum's claim for declaratory judgment is DISMISSED with prejudice.

  
JAMES L. ROBERT  
United States District Judge